Name: Marlene Martin, MD

Professional Title, Organization: Director, Addiction Care Team Director, Associate Professor,

UCSF/SFGH

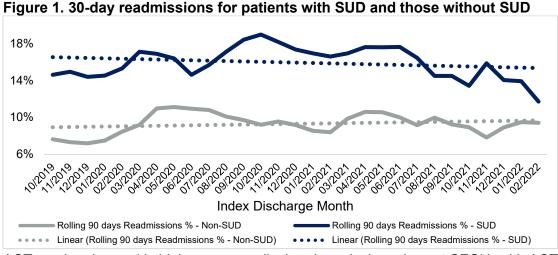
CHIP Title: Time to ACT: Reducing Mortality and Readmissions for Hospitalized Patients seen by the Addiction Care Team (ACT)

Project Description:

We face an escalating addiction epidemic, with more than 100,000 people dying of drug-related overdoses in the US in 2021—the highest number of deaths ever recorded. San Francisco has the highest overdose death rate in California. At SFGH, more than 1/3 of hospitalized patients have a substance use disorder (SUD). Our patients with SUD have longer lengths of stay (3 v 5 days), 1.5x higher 30-day readmission rates, and 5x higher self-discharges than those without SUD. At SFGH, addiction affects Black and Latinx individuals (50%), people experiencing homelessness (50%), and those with psychiatric conditions (50%). In 2019, with grants/philanthropy funding, I co-founded the SFGH Addiction Care Team (ACT) to improve hospital-based addiction care for patients. ACT provides evidence-based addiction care, harm reduction, and linkage to care for patients while educating the healthcare workforce and reducing addiction inequities.

Key Findings and Lessons Learned:

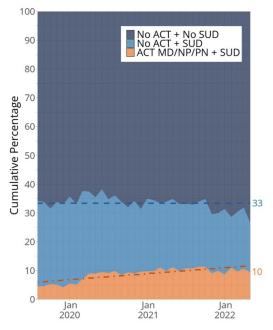
- Patients seen by ACT with a SUD compared to those not seen by ACT with a SUD have reduced mortality which is most pronounced among individuals with a SUD and infectious complications, with a 56% relative reduction in death (p=.039).
- The all-cause SUD 30-day readmission rate has decreased despite the all-cause non-SUD 30day readmission rate for the hospital increasing. See Figure 1.



ACT service demand is high across medical and surgical services at SFGH, with ACT seeing more than 9,000 patients (1 in 10 of all admissions and 1 in 3 of SUD-related admissions)

between January 2019-May 2022 and demand exceeding capacity. See figure 2.

Figure 2. Patients seen by ACT navigators, nurse practitioners, and physicians 8/2019-5/2022



- Beyond improving patient care experience, ACT has enhanced the healthcare worker and trainee experience and led systems-wide addiction educational efforts, incorporated nontraditional healthcare settings evidence-based addiction care (e.g., harm reduction kits, contingency management), improved access to evidence-based addiction treatment, reduced addiction stigma, and improved addiction policies which have decreased punitive approaches to addiction and racial/ethnic inequities.
- Hospital leadership is prioritizing ACT for sustainable funding.

Next Steps:

- Obtain sustainable funding for ACT and spread this model of hospital-based addiction care across the state.
- Improve ACT operations to provide care for patients with non-OUD (e.g., alcohol, cocaine, methamphetamine) at similar rates as OUD; patients with non-OUD are less likely to be seen by an ACT physician or advanced practice practitioner.
- Access linkage to addiction care data and rates of initiation of medications for addiction during hospitalization, which have been limited due to systems constraints.
- Leverage CalAIM for opportunities to bill for patient navigation services during hospitalization.